ANGLIA RUSKIN ENTERPRISE LIMITED

| PRESENT: | Mr S G Bennett (Chair) Professor R Watkins | |
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| IN ATTEND | ANCE: Miss Charlotte Ludlam | Action |
| 595. | DECLARATION OF INTERESTS | Action |
| 333. | DEGLARATION OF INTERCOTO | |
| 595.1 | There were no declarations of interest. | |
| 596. | APOLOGIES FOR ABSENCE | |
| 596.1 | Apologies for absence were received from Phil Griffiths. | |
| 597. | RESIGNATION & APPOINTMENT OF DIRECTORS | |
| 597.1 | The Board noted the resignation of Phil Griffiths as a director of ARE and the appointment of Stuart Powell as a director of ARE from 24 th December 2015. | |
| | Chair Date | |

Minutes of a meeting of the Board of Directors held on 17th December 2015 in Chelmsford.